

Children and Families Overview and Scrutiny Committee

Agenda

Date: Monday, 26th March, 2018
Time: 2.00 pm
Venue: Committee Suite 1,2 & 3, Westfields, Middlewich Road, Sandbach CW11 1HZ

The agenda is divided into 2 parts. Part 1 is taken in the presence of the public and press. Part 2 items will be considered in the absence of the public and press for the reasons indicated on the agenda and in the report.

It should be noted that Part 1 items of Cheshire East Council decision making and Overview and Scrutiny meetings are audio recorded and the recordings will be uploaded to the Council's website

PART 1 – MATTERS TO BE CONSIDERED WITH THE PUBLIC AND PRESS PRESENT

1. **Apologies for Absence**

2. **Minutes of Previous meeting** (Pages 3 - 6)

To approve the minutes of the meeting held on 15 January 2018

3. **Declarations of Interest**

To provide an opportunity for Members and Officers to declare any disclosable pecuniary and non-pecuniary interests in any item on the agenda.

4. **Whipping Declarations**

For requests for further information

Contact Katie Small

Tel: 01270 686465

E-Mail: katie.small@cheshireeast.gov.uk with any apologies

To provide an opportunity for Members to declare the existence of a party whip in relation to any item on the agenda

5. **Public Speaking/Open Session**

A total period of 15 minutes is allocated for members of the public to make a statement(s) on any matter that falls within the remit of the Committee.

Individual members of the public may speak for up to 5 minutes, but the Chairman will decide how the period of time allocated for public speaking will be apportioned, where there are a number of speakers.

Note: In order for officers to undertake any background research, it would be helpful if members of the public contacted the Scrutiny officer listed at the foot of the agenda, at least one working day before the meeting to provide brief details of the matter to be covered.

6. **CAHMS - Tier 3 and 4**

Further to meeting held on 26 June 2017, to receive an update presentation on the CAHMS.

7. **Children's Centres and Prevention Service**

To receive a presentation outlining the impact of the service redesign, performance and structures.

8. **Performance Scorecard - Quarter 3** (Pages 7 - 14)

To give consideration to the performance scorecard for quarter 3

9. **Annual Education Report**

To receive a report of the Director of Education and 14-19 Skills – to follow

10. **Forward Plan** (Pages 15 - 26)

To give consideration to the areas of the forward plan which fall within the remit of the Committee.

11. **Work Programme** (Pages 27 - 36)

To give consideration to the work programme

CHESHIRE EAST COUNCIL**Minutes of a meeting of the Children and Families Overview and Scrutiny Committee**

held on Monday, 15th January, 2018 at Committee Suite 1 & 2, Westfields,
Middlewich Road, Sandbach CW11 1HZ

PRESENT

Councillor Rhoda Bailey (Chairman)

Councillors M Beanland, B Burkhill, D Flude, M Grant and J Nicholas

In attendance

Councillor J Saunders – Portfolio Holder for Children and Families

J Forster - Director of Education and 14-19 Skills

N Moorhouse - Director of Children's Social Care and Deputy DCS

M Palethorpe - Executive Director of People

T Ryan - Director of Children's Prevention & Support

34 APOLOGIES FOR ABSENCE

Apologies for absence were received from Councillors M Deakin, G Merry and S Pochin.

35 MINUTES OF PREVIOUS MEETING

Consideration was given to the minutes of the meeting held on 27 November 2017.

RESOLVED

That the minutes be approved as a correct record and signed by the Chairman.

36 DECLARATIONS OF INTEREST

There were no declarations of interest

37 WHIPPING DECLARATIONS

There were no whipping declarations

38 PUBLIC SPEAKING/OPEN SESSION

There were no members of the public present wishing to speak

39 CHILDREN & FAMILIES BUDGET PROPOSALS 2018-21

The Committee considered the Pre-Budget Consultation 2018/21 relating to Children and Families, specifically outcome 3 (People have the life skills and education they need in order to thrive) and outcome 5 (People live and well for longer) of the Council's Corporate Plan.

The relevant directors gave an overview of the key proposals in the budget book relating to the responsibilities covered by the Committee. Proposals to vary the budget focused on:

- Transport – parental subsidy for Available walking Routes phase 2 (revenue investment)
- Children and Families Transport Policy review (revenue saving)
- Reduction in Children's commissioned services (revenue saving)
- Review of service provision for children with disabilities (revenue saving)
- Care placements(revenue investment)
- Revised interagency income budget (revenue investment)
- Housing related accommodation and support facilities (revenue investment)
- Children and families staffing gap (revenue budget)
- Childcare Sufficiency programme (capital investment)
- End of early intervention short term funding allocation (revenue saving)
- Children and Families Transport (revenue investment)

In regard to care placements, it was noted that the provider had not delivered on the contract and therefore the contract would be going back out to market in due course.

In regard to the Care Sufficiency Programme, it was noted that there were some instances of problems with placements for two year olds, it was agreed that this would be added to the work programme for a future meeting.

It was noted that the Prevention and Support Service was being redesigned to improve the offer and bring the service under one umbrella. Members agreed that an update on the restructure of the service would be brought back to the Committee.

In regard to the proposals to charge schools for non statutory activities carried out by the Safeguarding Children in Educational Settings Team, it was acknowledged that small schools did not have a large budget and that schools were already affected by the poor take up of pupil premium and changes to the benefits system. It was agreed that a fair system would need to be achieved, possibly by charging per pupil. The Committee agreed to receive a report back on this in due course.

Following detailed consideration of the Children and Families Budget proposals 2018-21, the Committee agreed that it had no formal comments to submit to Cabinet.

RESOLVED

1. That the Pre-Budget Consultation 2018/21 relating to Children and Families be received.
2. That no formal comments be submitted to Cabinet.

40 TRAVEL UPDATE

Further to the meeting held on 27 November 2017, the Committee received an update on the Children and Families Strategic Transport Review, which detailed the strategic priorities and workstreams, including:

- An update on phase 1 and 2 of the available walking routes to school.
- Education Travel Policies
- Consultation summary and the 11 proposals
- New proposals following the consultation
- Discussion points

The proposals would now be submitted to Cabinet in March 2018 and a progress report would be brought back to the Committee later in the year

RESOLVED

That a progress report be brought back to the Committee in due course.

41 FORWARD PLAN

Consideration was given to the areas of the forward plan which fell within the remit of the Committee.

RESOLVED

That the forward plan be received.

42 WORK PROGRAMME

Consideration was given to the work programme.

RESOLVED

That the following items be added to the work programme:

- Contract for beds in residential unit relating to respite care
- Supported child care for 2 year olds
- Restructure of family support service
- Impact of redesign of benefits on pupil premium

The meeting commenced at 10.30 am and concluded at 1.00 pm

Councillor Rhoda Bailey (Chairman)

Version Number: 1

Children and Families Overview and Scrutiny Committee Report

Date of Meeting: 26 March 2018

Report Title: Children and Families Performance Scorecard – Qtr 3, 2017-18

Portfolio Holder: Cllr Jos Saunders, Portfolio Holder for Children and Families

Senior Officer: Mark Palethorpe, Acting Executive Director of People

1. Report Summary

- 1.1. This report and the attached performance scorecard provide an overview of performance across the Children and Families Service for quarter 3 of 2017-18.

2. Recommendation/s

2.1. Scrutiny is recommended to:

- a. Note the contents of the report and scorecard; and
- b. Scrutinise areas where expected levels of performance are not being met.

3. Reasons for Recommendation/s

- 3.1. One of the key areas of focus for the Children and Families Overview and Scrutiny Committee is to highlight areas of poor performance and to scrutinise the effectiveness of plans in place to improve services. Overview and Scrutiny has an important role to play in the performance management systems of the local authority. The Children and Families performance scorecard provides essential data, along with qualitative information, to measure the effectiveness of services within children's services. This report and scorecard will be provided to Scrutiny on a quarterly basis to enable the Committee to maintain an overview of performance across the Service.

4. Other Options Considered

- 4.1. Scrutiny may want to consider the performance of the Service more or less frequently.

5. Background

5.1. This quarterly report provides the Committee with an overview of performance across Children's Services. This report and scorecard relates to quarter 2 of 2017-18 (1st July – 30th September 2017).

5.2. The performance scorecard details the following:

- Measure – details of each performance measure
- Polarity – whether it is good to have the measure high or low
- Statistical neighbour average – gives a comparator against local authorities with similar characteristics to Cheshire East. Cheshire East's statistical neighbours in rank order are:
 - Cheshire West and Chester
 - Warwickshire
 - Central Bedfordshire
 - Warrington
 - Hampshire
 - North Yorkshire
 - East Riding of Yorkshire
 - Solihull
 - North Somerset
 - West Berkshire
- National average – gives a national comparator figure
- Target – this is either a national target, eg, adoption timeliness, or a local one set by the service to provide a 'good/outstanding' service
- Year end 2016-17 – enables Members to compare existing performance to that in the previous year
- Quarterly performance – enables Members to compare performance from quarter to quarter
- RAG – this is a rating of red, amber, green based on current performance against the expected level of performance
- Direction of travel – this provides the direction of travel this quarter and whether this is positively or negatively in an upward/downward trajectory or static
- Comments – this provides a general commentary on the information presented
- C&YP Plan Priority – links the measure to the relevant priority within the Children and Young People's Plan
- Corporate Priority – links the measure to the relevant priority within the Council's Corporate Plan

6. Performance Overview

6.1. The performance scorecard at Appendix 1 includes 73 separate measures covering all areas of the service. Some of these measures are non-performance related, eg those that relate to population cohorts. In total, 43

of these measures relate to performance and have been RAG rated. A breakdown summary is set out follows (it is not possible to compare to the previous quarter due to the change in measures:

Performance Measures	Red	Amber	Green	n/a	Total
This quarter	6	14	23	30	73

- 1.1. There continues to be some areas of performance that are RAG rated as red. Activity is underway in all these areas to address under-performance. Whilst we are reporting the quarterly direction of travel re child protection plans for a second or subsequent time as red overall in the year to date, we are ahead of annual target and substantially better than the latest available data from Northwest authorities and England average.
- 1.2. Members should note that there has been a substantial improvement in completion of Initial Health Assessments (IHAs) for cared for children; this measure has been reported red for the previous 2 quarters.
- 1.3. Whilst it is important to look at the current performance around particular measures, it is equally important to look at the direction of travel and to RAG rate this in relation to performance, ie, whether this is improving (green), staying broadly the same (amber) or getting worse (red). A summary of the direction of travel of performance across the service is detailed below.

Direction of Travel	Red	Amber	Green	n/a	Total
This quarter	9	21	33	10	73

7. Implications of the Recommendations

7.1. Legal Implications

- 7.1.1. There are no direct legal implications.

7.2. Finance Implications

- 7.2.1. Although there are no direct financial implications related to this report, performance measures may be used as an indicator of where more or less funding is needed at a service level.

7.3. Equality Implications

- 7.3.1. Members may want to use the performance scorecard to ensure that services are targeted at more vulnerable children and young people.

7.4. Human Resources Implications

7.4.1. None.

7.5. Risk Management Implications

7.5.1. There are risks associated with some performance measures, eg increases in demand and timeliness of services.

7.6. Rural Communities Implications

7.6.1. There are no direct implications for rural communities.

7.7. Implications for Children & Young People

7.7.1. This performance scorecard sets out a range of measures that impact on services for children and young people and their families.

7.8. Public Health Implications

7.8.1. There are no direct implications for public health.

8. Ward Members Affected

8.1. The performance measures relate to all ward areas.

9. Consultation & Engagement

9.1. Not applicable.

10. Access to Information

10.1. The scorecard is attached is attached at Appendix 1.

11. Contact Information

11.1. Any questions relating to this report should be directed to the following officer:

Name: Gill Betton

Job Title: Head of Children's Developments & Partnerships

Email: gill.betton@cheshireeast.gov.uk

PI Ref	Measure	Polarity	Stat Neigh Av	National Av	Target	Yr. end 16-17	Qu 4 16-17	Qu 1 17-18	Qu 2 17-18	Qu 3 17-18	Yr. end 17-18	RAG	Quarterly dir of travel	Comments	C&YP Plan Priority	Corporate Priority
Safeguarding																
1.1	Number of contacts					10,681	2600	2809	2127	2140				The reduction in contacts has been sustained for a second quarter. This may more accurately reflect demand, together with a consistency in the reporting of Vulnerable Persons Assessments (VPAs) by the police. The continued challenge to early help services and individual agencies when consultations take place may reflect a change in threshold decision making by partner agencies. Interface meetings continue to be held with prevention services and CIN/CP service. This has led to increased discussions regarding threshold of need across the continuum as well as work with the Cheshire East Family Service whereby workers discuss potential escalations to Social care with their own manager in the first instance rather than a contact to Checs. As the signs of safety model is embedded, contacts will continue to be monitored.	2 Feel & Be Safe	Outcome 5
1.2	Number of referrals					3432	758	952	631	654				Referrals have continued at a reduced level during quarter 3. This is a reflection of the work being completed with the police to improve quality assurance processes around VPA's, relaunch of the LSCB threshold of need document and work to support a number of agencies to use their internal procedures and safeguarding leads to discuss whether a consultation with the integrated front door is required.	2 Feel & Be Safe	Outcome 5
1.3	% contacts to referrals					32%	29%	34%	30%	31%				The conversion rate continues to be consistent and evidences that thresholds are being appropriately applied in line with the revised threshold of need document. This continues to be quality assured through regular interface meetings between early help and social work teams as well as regular auditing.	2 Feel & Be Safe	Outcome 5
1.4	Number of repeat referrals					875	227	232	129	142				There has been a positive reduction in repeat referrals maintained for two quarters now, which suggests that work with closed cases has resulted in long term positive changes being maintained. The implementation of Signs of Safety should support a further reduction of repeat referrals over the next twelve months.	2 Feel & Be Safe	Outcome 5
1.5	% repeat referrals	Low is good	22.1%	21.9%	<20%	25%	30%	24%	20%	22%				Although there has been a small increase in quarter 3, and higher than our target, re-referrals are still lower than the year end outturn and in line with statistical neighbour and national averages.	2 Feel & Be Safe	Outcome 5
1.6	Number of children that went missing 5 times or more from home (quarterly figure is 5 or more times in any quarter)	Low is good				11	supressed	supressed	5	supressed				The year end position is the number of children that went missing from home more than 5 times in the reporting year 2016-17. The quarterly figures has been amended to reflect the number of individuals that went missing 5 or more times in the quarter. This is monitored closely on a monthly basis and scrutinised for emerging patterns, together with ensuring plans are revised to reflect needs and the reasons for missing episodes fully understood and addressed. All children are known and there is a risk management and reduction plan in place to minimise the risks.	2 Feel & Be Safe	Outcome 5
1.7	% of assessments completed within 45 days	High is good	85%	83%	85%	88%	87%	88%	82%	82%				Quarter 3 has levelled off in terms of assessment timescales, but is still slightly lower than our target. This is due to a higher proportion of cases at child protection and pre-proceedings level, although these are now also beginning to stabilise. This continues to be highlighted at challenge sessions.	2 Feel & Be Safe	Outcome 5
1.8	Number of children in need (CIN) - local definition					880	880	985	831	810				This purely relates to the individuals open to the 2 CIN/CP teams, including those within the FACT 22 service that are being assessed or supported at the CIN level. It excludes those open to the disability service. The reduction in figures is due to the increased numbers seen with more complex needs at child protection and cared for level.	2 Feel & Be Safe	Outcome 5
1.9	Rate of children in need (CIN) per 10,000 - local definition					116.7	116.7	130.6	110.2	107.4				Following a review this indicator and the one above will be revised for Q1 18/19 to reflect the national data set and therefore will include benchmarking data too. Overall our rate per 10,000 of Child protection, cared for children and care leavers is below national average, this is the benchmarking data set, as CiN only is not benchmarked .	2 Feel & Be Safe	Outcome 5
1.10	% initial child protection conference (ICPC) within 15 days of Section 47 enquiry (S47)	High is good	83%	77%	90%	77%	91%	92%	83%	81%				14 initial conferences pertaining to 32 children were not held within 15 days of the S47 enquiry; 88% were held within 20 days of the S47. A similar number of conferences were held in quarter 3 compared to quarter 2. Where the conference is delayed due to late notifications, the Chairs discuss with the worker the interim safety plan in place for the child so the identified risk is managed. This information is provided on a weekly basis and the small number are considered at each monthly performance and challenge meeting to identify any emerging trends. Some of the delays have been agreed to allow parents to be directly involved in the conference process about their child. However, performance is below the target and therefore a number of measure have been taken to strengthen compliance with the timescales. The procedure for arranging an ICPC and escalation process, if delayed, has been reiterated to all staff.	2 Feel & Be Safe	Outcome 5
1.11	Number of children subject to child protection (CP) plan [includes child sex exploitation (CSE) Plans]				260-300	275	275	288	333	344				Although the number of young people coming onto a plan in quarter 3 was slightly less than quarter 2, the cumulative effect is a small but continued rise in the overall number of plans. An audit of cases confirms the appropriate action has been taken in these cases and this will continue to be closely scrutinised and challenged where more effective CIN planning could have prevented escalation. The LSCB and partners have also been sighted on the significant rise. As Signs of Safety becomes embedded, we would expect fewer children requiring formal child protection processes to safeguard them. Currently the number has reduced back down toward 300.	2 Feel & Be Safe	Outcome 5
1.12	Rate of children subject to child protection (CP) plan per 10,000		38.8	43.3	35-40	36.5	36.5	38.2	44.2	45.6				Although the number of young people coming onto a plan in quarter 3 was slightly less than quarter 2 the cumulative effect is a small continued rise in the overall number of plans. An audit of cases confirms the appropriate action has been taken in these cases and this will continue to be closely scrutinised and challenged where more effective CIN planning could have prevented escalation. The LSCB and partners have also been sighted on the significant rise. As Signs of Safety becomes embedded, we would expect fewer children requiring formal child protection processes to safeguard them. Currently the rate per 10,000 has reduced to 40.1 and is now better than the national average.	2 Feel & Be Safe	Outcome 5
1.13	% children becoming subject to a child protection (CP) plan for 2 nd / subsequent time	Low is good	21.4%	18.7%	<15%	17.4%	14.8%	17.1%	11.0%	18.9%				This relates to 13 families; 4 of which were previously subject to a plan over 5 years ago. Despite the increase in this quarter, for the year to date we are at 15.3% which is still better than latest statistical neighbour and national data available and in line with our internal target. This will continue to be monitored closely through monthly performance discussions.	2 Feel & Be Safe	Outcome 5
1.14	Number of child protection (CP) plans over 2yrs	Low is good	supressed	3.4%	0%	0.5%	2.9%	3.7%	0%	0.9%				For the year to date 1.6% of the cases closed were open for just over 2 years at point of closure. All children where they are on a plan for longer than 9 months continue to be actively tracked to prevent delay.	2 Feel & Be Safe	Outcome 5
1.15	Number of children on a child sexual exploitation (CSE) plan					10	10	6	7	7				Individuals on a CSE plan are closely monitored at the CSE Operational group, together with those individuals who, whilst not meeting the threshold for a formal CSE plan, present with issues that may put them at risk of CSE.	2 Feel & Be Safe	Outcome 5
1.16	% child protection (CP) children reviewed in timescales (year to date fig)	High is good	92.8%	92.2%	100%	99.0%	100%	99.0%	100%	99%				In quarter 3 there were 2 individuals whose reviews weren't held in timescales; in both cases they were both only just out of timescales, 1 by just a few days and 1 by 2 weeks. This is despite a continued increase in CP numbers and workload.	1 Having A Voice	Outcome 5

PI Ref	Measure	Polarity	Stat Neigh Av	National Av	Target	Yr. end 16-17	Qu 4 16-17	Qu 1 17-18	Qu 2 17-18	Qu 3 17-18	Yr. end 17-18	RAG	Quarterly dir of travel	Comments	C&YP Plan Priority	Corporate Priority
Cared for Children																
2.1	Number of cared for children				400-450	422	422	438	466	470			↑	The overall population of cared for children has increased, however at a significant slower pace than that observed in quarter 2. The increase was not envisaged due to a high number of unaccompanied asylum seekers supported (9 in quarter 3). In context we only accommodated 11 in the whole of 2016/17. The service are focused on ensuring that children that require safeguarding via care have that option, but also that support is available for those children who require intense support to remain at home, or with family members. Cheshire East are not unique in the region in experiencing increased demand, however the operational strategy to managing this is evidenced in the plateauing out of overall numbers. At third quarter review the children's social care service was predicting an overspend of £3.4m and this formed part of the report to February 2018 Cabinet. The key driver for this pressure is the rise in the number and costs of children in care which have increased at a greater rate than the budget. In December 2017 the number in care stood at 470 compared to 420 in December 2016 and 394 in December 2015. That is a 20% increase over two years. The increase in numbers has been recognised in the budget process with +£2.1m being included in 2017/18 and +£3m in 2018/19 to provide additional funding. The positive news is that the number of children in care reached 466 in August 2017 and has stayed at broadly that level since then. Despite the increase in cared for children, we continue to be towards the lower end of our statistical neighbour group and nationally for rate of cared for children (per 10,000), in particular lower than Cheshire West and Chester and Warrington Councils. A number of initiatives are being taken forward to reduce the pressures such as commissioning residential children's homes, expanding Project Crewe, establishing Project Macclesfield,	2 Feel & Be Safe	Outcome 5
2.2	Rate per 10,000 cared for children		58	62	53.1 - 59.7	56	56	58.1	61.8	62.3			↑	As above	2 Feel & Be Safe	Outcome 5
2.3	% cared for children with 3 or more placements in year	Low is good	data not yet released	10%	<12%	13.6%	This data will be presented annually. See comments for quarterly							Of the current cared for cohort there are 55 individuals who have had 3 or more placements. This gives an indicative position of 11.7% which is an improvement on last year and below our internal target. This needs to be treated with an element of caution as it will not reflect final outturn. A robust resource allocation panel and placement review process in in place for all children who are at risk of experiencing three or more placement or in fact any unplanned placement move.	2 Feel & Be Safe	Outcome 5
2.4	% cared for children in long term stability placement	High is good	data not yet released	68%	75%	69.0%	This data will be presented annually. See comments for quarterly							Of the 164 children currently under 16 who have been in care for over 2.5 years at the end of December 2017, there were 118 who had been in the same placements for 2 years. This gives an indicative figure of 72%. However this should be taken with an element of caution as it will not reflect the final outturn.	2 Feel & Be Safe	Outcome 5
2.5	% cared for children reviews in timescales	High is good			95%	90%	98%	95%	96%	99%			↑	This is a considerable improvement given the increase in number of individuals in care and therefore reviews required. There will always be occasions where due to unforeseen circumstances a review cannot be held when planned. Ongoing scrutiny ensures that where this occurs there is evidence that the reason are understood and the young person is receiving the right support.	1 Having A Voice	Outcome 5
2.6	Number of cared for children in internal foster care (including friends and family placements)	High is good			215	209	209	210	207	199			↓	The number of available fostering households does not meet the current demand for placements. The Cheshire East fostering collaboration with 3 neighbouring authorities goes live in April 2018, with a targeted recruitment strategy aimed at increasing in-house provision. The reasons for a reduction in in-house placements is complex and there are often a range of reasons why a household can either not accommodate the number of individuals it is registered for or that the needs of individuals are not compatible with the placements available.	2 Feel & Be Safe	Outcome 5
2.7	Number of cared for children in external foster care	Low is good			85	95	95	102	118	114			↓	Although a small reduction, the number of individuals in external foster care is higher than we would like due to an ongoing increased demand for placements faster than we can recruit new carers. The Cheshire East fostering collaboration with 3 neighbouring authorities goes live in April 2018 with a targeted recruitment strategy and shared agreement regarding use of internal vacancies across the collaboration.	2 Feel & Be Safe	Outcome 5
2.8	Number cared for children placed over 20 miles from home address (Cheshire East and out of borough)	Low is good				91	91	105	112	107			↓	Whilst this figure represents 23% of the individuals in care (excluding UASC), 11 of these children are placed with family/friends, 4 in adoption placements and an additional 23 are in long term foster placements. In addition a further 25 are in specialist school/ home provision and there is ongoing work with commissioning to increase the level of locally available specialist provision and residential homes.	2 Feel & Be Safe	Outcome 5
2.9	Number of cared for children that went missing 5 times or more (quarterly figure is 5 or more times in quarter)	Low is good				30	9	13	7	9			↑	The year end position is the number of cared for children that went missing more than 5 times in the reporting year 2016-17. The quarterly figures has been amended to reflect the number of individuals that went missing 5 or more times in the quarter. This includes CE children who are placed in CE and those placed in other local authorities. This is monitored closely on a monthly basis and scrutinised for emerging patterns together with ensuring plans are revised to reflect needs and the reasons for missing episodes fully understood and addressed.	2 Feel & Be Safe	Outcome 5
2.10	% of initial health assessments requested within 48 hours of coming into care	High is good			70%	71%	64%	78%	41%	84%			↑	This is an exceptional improvement with 37 of the 44 individuals who entered care in quarter 3 having their initial health assessment requested within 48 hours. This demonstrates the success of the new process and will ensure that individuals are having their needs identified at an early stage. There is further work to do with aspirations of ensuring that all children entering care are supported to have their health care needs met in a timely way.	4 Being Healthy	Outcome 5
2.11	% of initial health assessments completed by paediatricians within 20 days	High is good			100%	39%	58%	41%	32%	61%			↑	There has been a considerable improvement in quarter 3 with 27 of the 44 health assessments requested being completed within 20 days. Whilst this may not yet be on target, it demonstrates the success of the new process and a willingness for partnership working to support our most vulnerable individuals. A review of the process by senior officers in health and social care has enabled blockages in the system to be unblocked.	4 Being Healthy	Outcome 5
2.12	% of children in care over 12 months with a health check in the last year	High is good	84%	90%	100%	91%	91%	87%	79.0%	89%			↑	As at the end of December there were a total of 319 children who had been in care for 12 months or more, of which 284 had a completed health assessment. The new process and partnership working is expected to see this percentage continue to improve.	4 Being Healthy	Outcome 5
Care Leavers																
3.1	Number of care leavers					199	199	202	198	196			→	This represents all eligible, relevant and former relevant care leavers who are supported with access to a Personal Advisor (PA) to offer help and guidance as they move to independence together with financial support as appropriate to individual needs.	5 Best Skills & Quals	Outcome 3
3.2	% NOT In education, employment or training (NEET)	Low is good			38%	43%	43%	43%	37%	36%			↓	The indicator for quarter 3 reports the latest known activity so may differ from year end as that captures what an individual was doing on or around their actual birth date. If you include those engaging in positive activities in order to progress towards education, employment and training then this drops to 21%. The recruitment of a dedicated individual in the Care leavers team supporting those at high risk of NEET is contributing to this improvement together with a corporate response to prioritising care leavers for apprenticeships across Cheshire East where appropriate.	5 Best Skills & Quals	Outcome 3

PI Ref	Measure	Polarity	Stat Neigh Av	National Av	Target	Yr. end 16-17	Qu 4 16-17	Qu 1 17-18	Qu 2 17-18	Qu 3 17-18	Yr. end 17-18	RAG	Quarterly dir of travel	Comments	C&YP Plan Priority	Corporate Priority
3.3	% in suitable accommodation	High is good			96%	94%	94%	96%	96%	98%			↑	There are 3 individuals considered to be in unsuitable accommodation -2 are in custody and the other 1 we are either unable to contact and whereabouts are unknown or have refused to disclose at present.	2 Feel & Be Safe	Outcome 5
Adoption																
4.1	% of children ceased to be looked after due to adoption - year to date fig	High is good			20%	18%	18%	18%	16%	10%			↓	A cumulative figure of 13 out of 124 children in 2017-18 ceased to be cared for due to the granting of an adoption order. An additional 39 individuals have a decision of adoption with 11 awaiting placements orders and a further 13 with families. Cheshire East arrangements within the new Regional Adoption Agency are developing with a performance framework which robustly scrutinises drift and delay for children who are placed within their prospective adoptive family.	2 Feel & Be Safe	Outcome 5
4.2	% of children ceased to be looked after due to granting of special guardianship order (SGO) - year to date fig	High is good			12%	17%	17%	20%	17%	23%			↑	A cumulative figure of 28 out of 124 children in 2017-18 ceased to be cared for due to granting of SGO. A designated Special Guardianship Support Team offers support to these children up until the child reaches 18 if required. There are also financial implications for the Local Authority in the increase in Special Guardianship Orders.	2 Feel & Be Safe	Outcome 5
4.3	Number of children adopted (ytd)	High is good			30	26	26	8	13	13			→	The total number of children adopted by the end of quarter 2 was 13. An additional 39 individuals have a decision of adoption with 11 awaiting placements orders and a further 13 with families.	2 Feel & Be Safe	Outcome 5
4.4	% children who wait less than 14 months between entering care and moving in with adoptive family	High is good			59%	62%	62%	74%	69%	67%			↓	Please note that this indicator has reduced to being monitored at 14 month rather than 16 months in previous scorecards. Despite a small reduction in the performance by the end of quarter 3, it still remains ahead of the target. The target is based on the England average that was provided by DfE on the adoption scorecards.	2 Feel & Be Safe	Outcome 5
4.5	Average number of days between entering care and moving in with adoptive family (A1 national indicator)	Low is good		558	426	541	541	383	391	391			→	Cheshire East performance has improved steadily year on year since this became monitored through the Adoption data set, from an initial position of over 700 days down to 391 in the latest quarter.	2 Feel & Be Safe	Outcome 5
4.6	Average number of days between placement order and match with adoptive family (A2 national indicator)	Low is good		226	121	66	66	62	88	88			→	We continue to out-perform the England average of 226 days and the national target of 121 days.	2 Feel & Be Safe	Outcome 5
4.7	Average number of days between entering care and moving in with adoptive family/ foster carer who becomes adoptive family	Low is good			426	284	284	373	391	377			↓	Cheshire East performance has improved steadily year on year since this became monitored through the Adoption data set, from an initial position of over 700 days down to 391 in the latest quarter.	2 Feel & Be Safe	Outcome 5
Education and 14-19 Skills																
Virtual School - NB attendance will be reported by academic year NOT financial year. Year end fig 2016-17 will be last academic year																
5.1	% of Primary pupils with less than 90% attendance (ytd)	Low is good				9%	12%	9%	9%	6%				There has been a reduction in the percentage of primary pupils with less than 90% attendance, however, work is underway to reduce this further.	5 Best Skills & Quals	Outcome 3
5.2	% of Secondary pupils with less than 90% attendance (ytd)	Low is good				21%	17%	21%	11%	13%				Whilst this figure has increased slightly in quarter 3, plans are in place to support all these young people to re-engage.	5 Best Skills & Quals	Outcome 3
5.3	% attendance for Primary pupils (ytd)					96%	95%	96%	97%	97%			→	Quarter 3 has been a positive start to the new school year in terms of attendance at primary schools.	5 Best Skills & Quals	Outcome 3
5.4	% attendance for Secondary pupils (ytd)					92%	93%	92%	94%	93%			→	Although a very small dip in quarter 3, attendance at secondary schools remains positive overall.	5 Best Skills & Quals	Outcome 3
5.5	Percentage of completed PEPs (Termly)	High is good				93% (July fig)	81%	93% (July fig)		92%				Some of the PEPs not completed related to new children into care. The Virtual School Headteacher (VSH) is following up these cases to ensure completion.	5 Best Skills & Quals	Outcome 3
Schools - NB data reported on a 1/2 termly basis - commentary will indicate which 1/2 term latest figures relate to. Year end 16-17 will be last academic year end																
6.1	Number of Academies	N/A				70	65	70	71	71			→	There has been no change in the number of academies from quarter 2.	5 Best Skills & Quals	Outcome 3
6.2	Number of maintained schools	N/A				85	90	85	84	84			→	There has been no change in the number of maintained schools from quarter 2.	5 Best Skills & Quals	Outcome 3
6.3	% good or outstanding primary schools	High is good		87%		93%	93%	91%	92%	90%			↓	Leighton Academy is the only school to have had a full inspection report published since the last update. This is the first inspection as an academy and they are judged to be requiring improvement. The last inspection as a maintained school rated it as outstanding. Two schools have short inspection reports published (Brierley & St Vincent's primaries) both continue to be good.	5 Best Skills & Quals	Outcome 3
6.4	% good or outstanding secondary schools	High is good				80%	76%	80%	80%	76%			↓	In the November Ofsted update Macclesfield Academy is judged as Requires Improvement from Good.	5 Best Skills & Quals	Outcome 3
6.5	Number of fixed term exclusions 1/2 termly - primary	Low is good	61	49650			33	33		56				Data is now available for the half term ending October 2017 which had 40 fixed term exclusions relating to 22 children and the half term ending December 2017, which had 56 fixed term exclusions relating to 40 individuals.	5 Best Skills & Quals	Outcome 3
6.6	Number of fixed term exclusions 1/2 termly - secondary	Low is good	297	239240			284	286		571			↑	Data is now available for the half term ending October 2017 which had 334 fixed term exclusions relating to 226 children and the 1/2 term ending December 2017 which had 571 fixed term exclusions relating to 346 individuals.	5 Best Skills & Quals	Outcome 3
6.7	Number of permanent exclusions 1/2 termly - primary	Low is good	1	920			1	0		2			↑	Data is now available for the half term ending October 2017 which had 1 permanent exclusion and the half term ending December 2017 which had 2 permanent exclusions.	5 Best Skills & Quals	Outcome 3
6.8	Number of permanent exclusions 1/2 termly - secondary	Low is good	5	4790			2	9		6			↓	Data is now available for the half term ending December 2017 which had 6 permanent exclusions. We are offering support to all schools through regular Welfare Attendance and Behaviour workshops including keynote speakers and tailored sessions to support schools to improve behaviour and avoid exclusions as well as an opportunity to network with other professionals and share ideas and strategies. Exclusions Training has also been offered to governors and staff to understand statutory guidance and ensuring that behaviour policies are followed and that Permanent Exclusion is only used where other options have been exhausted. The LA has offered match funding to Fair Access Panels to use to avoid Exclusions. For example, this has used by the Congleton area to set up a shared Alternative provision. We are also working to secure additional capacity for children who have been permanently excluded and to assist reintegration into	5 Best Skills & Quals	Outcome 3
6.9	Number of children missing from education - Active cases 12 weeks or less (latest fig at quarter end)	Low is good				25	10	25	23	23			→	Although the figure appears to have remained the same, there have actually been 6 new cases added and 6 cases where the child was found and taken off the list. This is a positive figure and historic figures have shown that the numbers generally rise each month. The CME lead now has more admin support so is able to dedicate more time to finding the active cases.	5 Best Skills & Quals	Outcome 3
6.10	Number of children missing from education - Active cases 12 weeks or more (latest fig at quarter end)	Low is good				31	31	31	43	45			→	The data on the historic CME cases continues to rise. Once a case reaches this stage it is often very difficult to locate the child as most information is out of date (such a address and phone numbers). However the team have worked hard to develop processes to enable them to find children more easily, such as links with Health to find up to date records, links with admissions to ensure families take up school places. As above, the CME team now has additional support and so has more time to send on reducing the figures and we are confident that the figures will see an increase in the immediate	5 Best Skills & Quals	Outcome 3
6.11	% of pupils with less than 90% attendance Primary school year to date	Low is good	7.6	8.9			8%	7%		9%			↑	Overall attendance is still above that of the national average. The team are working hard to complete all schools register inspections which will give us a more in-depth break down of reasons for low attendance and help us to put plans in place to improve on this.	5 Best Skills & Quals	Outcome 3
6.12	% of pupils with less than 90% attendance Secondary School year to date	Low is good	13.5	14.3			12%	11%		13%			↑	There is a slight increase in persistent absence data for secondaries, however overall attendance is still above that of the national average. The schools register inspections will be carried out before Easter which will give us a better breakdown of attendance data and help us put plans in place to improve on this.	5 Best Skills & Quals	Outcome 3

PI Ref	Measure	Polarity	Stat Neigh Av	National Av	Target	Yr. end 16-17	Qu 4 16-17	Qu 1 17-18	Qu 2 17-18	Qu 3 17-18	Yr. end 17-18	RAG	Quarterly dir of travel	Comments	C&YP Plan Priority	Corporate Priority
6.13	Current number of pupils being educated at home (year fig is position at yr end i.e July)	Low is good				323	299	323	293	314				The number of children being removed from school for EHE continues to rise across the borough whilst there are a few children returning to school. Schools are encouraged to enable parents to contact the EHE service prior to a de-registration letter being produced. Unfortunately this does not always happen, despite regular school bulletin updates being submitted. The trends are similar across the region.	5 Best Skills & Quals	Outcome 3
6.14	Number of meals delivered (per day)	High is good					15348	14416	14093	14434			↑	The high number of school meals delivered per day is being maintained.	5 Best Skills & Quals	Outcome 3
Prevention and Support																
Prevention and Early Intervention																
7.1	Number of cases through Early Help Brokerage					3536	877	889	586	640			→	There has been a small increase in the number of cases passed to the Early Help Brokerage, but this remains consistent as a percentage of overall contacts.	2 Feel & Be Safe	Outcome 5
7.2	Number of CAF's open					946	946	935	958	700			↓	There has been a reduction in the number of CAF's open; this is in part due to a correction in the method of reporting.	2 Feel & Be Safe	Outcome 5
7.3	% of all open CAFs led by Cheshire East Prevention service staff					47%	47%	53%	50%	53%				There has been a slight increase in the percentage of CAF's led by Cheshire East prevention service. Although this is an increase from 2015-16 and early 2016 when it was around 35/40%, it has remained around the 50% for approximately 12 months.	2 Feel & Be Safe	Outcome 5
7.4	% 0-2 yrs engaged at children centres (most vulnerable i.e CIN/CP/LAC that have attended 3 or more times in the last 12 months)	High is good						49%	44%	42%				If you exclude the babies born in the last 3 months who are unlikely to have attended 3 or more times then the percentage increases to around 46%. Whilst this is a small decline there is work underway to identify and action plan around the specific reasons for a drop	2 Feel & Be Safe	Outcome 5
7.5	% eligible children taking up 2 year old offer (termly figure only)	High is good		72%		76%	76%	75%	72%	78%			↑	This is a considerable improvement and higher than the national average. This will ensure the most vulnerable individuals will be supported to get the right start in life.	5 Best Skills & Quals	Outcome 3
7.6	% children taking up 3 and 4 year old offer (termly figure only)	High is good			97%-99%	97%-99%	97%-99%	97%-99%	97%-99%	97%-99%			→	The percentage of children taking up the 3 and 4 year old offer remains between 97-99%. This figure may become more turbulent as the offer for 30 hours comes online.	5 Best Skills & Quals	Outcome 3
7.7	Number of families turned around (family focus) - claims made at agreed points in the year	High is good				153	153 (full yr)	45	41	25			↓	The running total of claims, indicating successful outcomes for families, made at this point is 264 (13.8% of the total required by March 2020).	2 Feel & Be Safe	Outcome 6
Youth Support																
8.1	Number of young people accessing the youth support service						1536	1424	1030	1926			↑	The increase includes young people accessing targeted youth work and targeted youth support sessions.	5 Best Skills & Quals	Outcome 2
8.2	Number of young people not in education, employment or training (NEET) individuals [yr. 12-13]	Low is good				167	167	177	118	150			↑	This now purely relates to those in Years 12-13 (i.e 17 and 18 year olds). Of the 150 who are NEET, 28 are not available to the labour market due to a combination of caring/parenting duties, pregnancy or illness. Of the remaining individuals, 117 are actively seeking work or working not for reward and 4 have agreed start dates for employment/ training. The slight increase in numbers is expected at this quarter end.	5 Best Skills & Quals	Outcome 2
8.3	% of young people not in education, employment or training (NEET) individuals [yr. 12-13]	Low is good				2.4%	2.4%	2.3%	1.65%	2.11%			↑	This now purely relates to those in Years 12-13 (i.e 17 and 18 year olds). Quarter 2 often sees a small increase as individuals decide A levels/ college are not the appropriate route. The increase in individuals accessing the Youth support services demonstrates the support in place to support them into the most appropriate avenue for progression.	5 Best Skills & Quals	Outcome 2
Special Educational Need (SEN)																
10.1	% good or outstanding special school	High is good				80%	80%	80%	80%	80%			→	There has been no change in the percentage of good/outstanding special schools in quarter 3.	5 Best Skills & Quals	Outcome 3
10.2	Number of new education, health and care needs assessments requests in quarter					313	86	73	93	82			↓	The new CE SEND toolkit aims to ensure that only appropriate referrals are made for Needs Assessments and therefore more children and young people maintain at earlier SEN stages e.g. SEND support.	6 Additional Needs Additional Chances	Outcome 3
10.3	% of new education, health and care plans (EHCP) completed with 20 weeks	High is good	43.4	55.5		41% (Jan 17 SEN return)	84%	61%	47%	42%			↓	Timeliness continues to remain an issue, which is primarily due to the current shortage in Educational Psychologist (EP) capacity in Cheshire East due to the difficulties involved with recruitment and retention. Work is underway to address this. The EP Service has been recorded as a corporate risk. Where it is known that we will not achieve the 20 week timeline, support is allocated to the individual pupils with effect from week 17. Early indications are that this approach is being received positively.	6 Additional Needs Additional Chances	Outcome 3
10.4	Number of ongoing transfers from statements of educational need/learning difficulty assessments (LDA) to education, health and care plans (EHCP)				0 by end of March 2018	0 by end of March 2018	467	378	77	61			↓	The proportion is moving rapidly as transfers are being completed and statements which will not be transferred are ceased. All SEN Statements must be transferred or ceased by 31 March 2018 and we are on target to achieve this.	6 Additional Needs Additional Chances	Outcome 3
10.5	Total number with an education, health and care plan (EHCP) [accumulative]					1412	1412	1513	1647	1767			↑	The proportion of Statements as a percentage of the combined Statement and EHCP population continued to decrease and EHCP now represent 94% of all plans with only 115 Statements remaining.	6 Additional Needs Additional Chances	Outcome 3
10.6	Total number with an education, health and care plan (EHCP) or statement of educational need					1879	1879	1891	1897	1882			→	There has been a small reduction in the combined Statement and EHCP population. Cheshire East is below the National and the North West Region increase but is slightly higher than that of our statistical neighbours. Across the North West all Local Authorities have seen an increase in the overall number of children with EHCP/ Statements. For CE between Jan 2016 to Jan 2017 there was an increase of 10% which equals 200 additional EHCPs.	6 Additional Needs Additional Chances	Outcome 3



FORWARD PLAN FOR THE PERIOD ENDING 30TH JUNE 2018

This Plan sets out the key decisions which the Executive expects to take over the period indicated above. The Plan is rolled forward every month. A key decision is defined in the Council's Constitution as:

"an executive decision which is likely –

- (a) to result in the local authority incurring expenditure which is, or the making of savings which are, significant having regard to the local authority's budget for the service or function to which the decision relates; or
- (b) to be significant in terms of its effects on communities living or working in an area comprising one or more wards or electoral divisions in the area of the local authority.

For the purpose of the above, savings or expenditure are "significant" if they are equal to or greater than £1M."

Reports relevant to key decisions, and any listed background documents, may be viewed at any of the Council's Offices/Information Centres 5 days before the decision is to be made. Copies of, or extracts from, these documents may be obtained on the payment of a reasonable fee from the following address:

Democratic Services Team
Cheshire East Council
c/o Westfields, Middlewich Road, Sandbach Cheshire CW11 1HZ
Telephone: 01270 686472

However, it is not possible to make available for viewing or to supply copies of reports or documents the publication of which is restricted due to confidentiality of the information contained.

A record of each key decision is published within 6 days of it having been made. This is open for public inspection on the Council's Website, at Council Information Centres and at Council Offices.

This Forward Plan also provides notice that the Cabinet, or a Portfolio Holder, may decide to take a decision in private, that is, with the public and press excluded from the meeting. In accordance with the Local Authorities (Executive Arrangements) (Meetings and Access to Information) (England) Regulations 2012, 28 clear days' notice must be given of any decision to be taken in private by the Cabinet or a Portfolio Holder, with provision for the public to make representations as to why the decision should be taken in public. In such cases, Members of the Council and the public may make representations in writing to the Democratic Services Team Manager using the contact details below. A further notice of intention to hold the meeting in private must then be published 5 clear days before the

meeting, setting out any representations received about why the meeting should be held in public, together with a response from the Leader and the Cabinet.

The list of decisions in this Forward Plan indicates whether a decision is to be taken in private, with the reason category for the decision being taken in private being drawn from the list overleaf:

1. Information relating to an individual
2. Information which is likely to reveal the identity of an individual
3. Information relating to the financial or business affairs of any particular person (including to authority holding that information)
4. Information relating to any consultations or negotiations, or contemplated consultations or negotiations, in connection with any labour relations matter arising between the authority or a Minister of the Crown and employees of, or office holders under the authority
5. Information in respect of which a claim to legal and professional privilege could be maintained in legal proceedings
6. Information which reveals that the authority proposes (a) to give under any enactment a notice under or by virtue of which requirements are imposed on a person; or (b) to make an order or direction under any enactment
7. Information relating to any action taken or to be taken in connection with the prevention, investigation or prosecution of crime

If you would like to make representations about any decision to be conducted in private at a meeting, please email:

Paul Mountford, Executive Democratic Services Officer
paul.mountford@cheshireeast.gov.uk

Such representations must be received at least 10 clear working days before the date of the Cabinet or Portfolio Holder meeting concerned.

Where it has not been possible to meet the 28 clear day rule for publication of notice of a key decision or intention to meet in private, the relevant notices will be published as soon as possible in accordance with the requirements of the Constitution.

The law and the Council's Constitution provide for urgent key decisions to be made. Any decision made in this way will be published in the same way.

Forward Plan

Key Decision and Private Non-Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-14 Congleton Leisure Centre	To recommend to Cabinet the appointment of the preferred bidder for the redevelopment of Congleton Leisure Centre; to submit the awarded design to planning; and subject to this, to commence construction and the redevelopment of the facility.	Cabinet	13 Mar 2018		Mark Wheelton	Partly exempt - para 3
CE 17/18-27 North West Crewe Package - Procurement Strategy	To authorise the Executive Director Place, in consultation with the Portfolio Holder for Environment, to approve the preferred procurement strategy for North West Crewe and to authorise the officers to take the necessary actions to commence the procurement process.	Cabinet	13 Mar 2018		Chris Hindle	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-28 Available Walking Routes Phase 2A	<p>§ To confirm that the route between Mobberley and Knutsford Academy and Knutsford Academy, The Studio is deemed an 'available' walking route. Therefore free home to school transport will be withdrawn for current and new pupils living in Mobberley within 3 miles of the Academy, effective from 1 September 2018.</p> <p>§ To acknowledge the feedback from the public engagement and agree that the proposed withdrawal of transport shall be amended to address some of the concerns raised.</p> <p>§ To agree that a subsidy of £192 per annum be paid to all affected families for the remainder of their child's attendance at their respective schools.</p>	Cabinet	13 Mar 2018		Jacky Forster	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-29 Education Travel Policy	To note the outcome of the consultation in respect of the revised suite of travel policies; and to agree that the revised travel policies be implemented with effect from 1 st September 2018.	Cabinet	13 Mar 2018		Jacky Forster	N/A
CE 17/18-35 Review of Council Wholly-Owned Companies and Alternative Service Delivery Vehicles	To consider proposals following a comprehensive review of the Council's wholly-owned companies and alternative service delivery vehicles.	Cabinet	13 Mar 2018		Chris Allman	Partly exempt

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-36 North West Crewe Package - Land Assembly and Compulsory Purchase Order Strategy	To authorise the Executive Director of Place, in consultation with the Portfolio Holder, to proceed with the land assembly strategy required to deliver the North West Crewe scheme. The North West Crewe Package forms an important part of the Council's vision and strategy for sustainable economic growth as set out in the Local Plan and unlocks a number of housing and employment sites by improving traffic movements and transport links in northern Crewe.	Cabinet	13 Mar 2018		Chris Hindle	N/A
CE 17/18-37 A Dynamic Purchasing System for Care and Support for People with a Learning Disability and/or Mental Health	To seek approval to establish a dynamic purchasing system for the future procurement of care and support services for individuals eligible for adult and children's social care support, including those in transition to adulthood who have a learning disability and/or mental health.	Cabinet	13 Mar 2018		Nichola Glover-Edge	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-38 Children's Home Commissioning	Cheshire East Council is looking to optimise the quality and cost-effectiveness of the Children's Residential provision it delivers for cared for children. Cabinet will be asked to delegate authority to the Acting Executive Director People in consultation with the Portfolio Holder for Children and Families to make the decision on award of contract for a Children's Residential Home tender.	Cabinet	13 Mar 2018		David Leadbetter	N/A
CE 17/18-41 Better Care Fund - Agreement of Section 75 for 2018/19-2019/20	That Cabinet support the Council to continue the current arrangements and enter into two new Section 75 partnership agreements from 1 st April 2018 until 31 st March 2019 with local health partners, with the option to continue for a further period of one year.	Cabinet	13 Mar 2018		Nichola Glover-Edge	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-42 Strategic School Improvement Fund - Award of Grant	To seek formal approval to receive external DfE funding to the value of £638,452 as recently awarded to Cheshire East Council as the named lead in a successful bidding process.	Cabinet	13 Mar 2018		Mark Bayley	N/A
CE 17/18-31 Recycling Bank Review	To seek authority for officers to implement the Council's recycling bank strategy.	Cabinet Member for Environment	March 2018		Ralph Kemp	N/A
CE 17/18-5 Cheshire East Council Housing Strategy 2018-2023	To consider and adopt the Cheshire East Council Housing Strategy.	Cabinet	10 Apr 2018		Karen Carsberg	N/A
CE 17/18-15 Implementation of the Homelessness Strategy 2018-2021	To approve and adopt the Homelessness Strategy, commit to the resources detailed within the Strategy for the lifetime of the Strategy, and authorise officers to deliver the actions contained within the Strategy.	Cabinet	10 Apr 2018		Lynn Glendenning	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-16 CERF Alternative Pension Scheme	To approve the appointment of an alternative pension scheme provider for the CERF group of companies; and to approve the closure of the LGPS to all new starters in the CERF group of companies from 1 st December 2017.	Cabinet	10 Apr 2018		Peter Bates, Chief Operating Officer	Fully exempt - paras 3, 4 & 5
CE 17/18-39 Highway Service Contract Procurement	To authorise the Executive Director Place to award the Highway Service Contract to the preferred bidder.	Cabinet	8 May 2018		Paul Traynor	Partly exempt
CE 17/18-45 Re-procurement of Fresh Produce	To approve the re-tendering process to award the Fresh Produce contract. A robust EU tender procedure will be undertaken and the successful provider will be identified for each lot.	Cabinet	10 Apr 2018		Mark Bayley	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-46 Energy Procurement	To authorise the Executive Director Place to take all necessary actions to implement the proposal and endorse the continued use of the flexible procurement method recommended with a fully managed service. The provision of a fully managed flexible energy procurement contract will provide significant benefits to the Council, including value for money and protection against increases in energy market prices whilst enabling the Council to benefit if prices fall.	Cabinet	10 Apr 2018		Colin Farrelly	N/A
CE 17/18-30 Cemeteries Strategy	That Cabinet be asked to consider the draft Cheshire East Cemeteries Strategy and approve it for consultation; and to agree that, subject to consideration of the outcome of the consultation, the Strategy be adopted as Council policy by delegated officer decision.	Cabinet	8 May 2018		Ralph Kemp	N/A

Key Decision	Decisions to be Taken	Decision Maker	Expected Date of Decision	Proposed Consultation	How to make representation to the decision made	Private/ Confidential and paragraph number
CE 17/18-43 North West Crewe Package - Funding and Delivery Strategy Update	To update Cabinet following determination of bids for central government funding; and to authorise the Executive Director Place in consultation with the Portfolio Holder for Environment to consider a report on the funding and delivery strategy for the package and, subject to capital finance group, to progress with the full delivery of the scheme.	Cabinet	8 May 2018		Chris Hindle	N/A
CE 17/18-44 Congleton Link Road - Final Approval to Underwrite Funding Gap, Appoint Winning Contractor and Submit Final Business Case	To seek approval to confirm the scale and formal underwriting of the funding gap for the Congleton Link Road, approve the final business case for submission to the Department of Transport, confirm the selectin of the winning contractor and undertake limited advance ecological works at risk.	Cabinet	8 May 2018		Paul Griffiths	N/A

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CHESHIRE EAST COUNCIL

REPORT TO: CHILDREN AND FAMILIES OVERVIEW AND SCRUTINY COMMITTEE

Date of Meeting: 26 March 2018
Report of: Acting Director of Legal Services
Subject/Title: Work Programme update

1.0 Report Summary

- 1.1 To review items in the Work Programme listed in the schedule attached, together with any other items suggested by Committee Members.

2.0 Recommendations

- 2.1 That the work programme be reviewed.

3.0 Reasons for Recommendations

- 3.1 It is good practice to agree and review the Work Programme to enable effective management of the Committee's business.

4.0 Wards Affected

- 4.1 All

5.0 Local Ward Members

- 5.1 Not applicable.

6.0 Policy Implications including - Carbon reduction - Health

- 6.1 Not known at this stage.

7.0 Financial Implications

- 7.1 Not known at this stage.

8.0 Legal Implications

- 8.1 None.

9.0 Risk Management

9.1 There are no identifiable risks.

10.0 Background and Options

10.1 The schedule attached has been updated following the last meeting of the committee.

10.3 Members are asked to review the schedule attached to this report, and if appropriate, add new items or delete items that no longer require any scrutiny activity. When selecting potential topics, Members should have regard to the Council's new three year plan and also to the general criteria listed below, which should be applied to all potential items when considering whether any Scrutiny activity is appropriate.

The following questions should be asked in respect of each potential work programme item:

- Does the issue fall within a corporate priority;
- Is the issue of key interest to the public;
- Does the matter relate to a poor or declining performing service for which there is no obvious explanation;
- Is there a pattern of budgetary overspends;
- Is it a matter raised by external audit management letters and or audit reports?
- Is there a high level of dissatisfaction with the service;

10.4 If during the assessment process any of the following emerge, then the topic should be rejected:

- The topic is already being addressed elsewhere
- The matter is subjudice
- Scrutiny cannot add value or is unlikely to be able to conclude an investigation within the specified timescale

11 Access to Information

The background papers relating to this report can be inspected by contacting the report writer:

Name: Katie Small
Designation: Scrutiny Officer
Tel No: 01270 686465
Email: katie.small@cheshireeast.gov.uk

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Children and Families Overview and Scrutiny Committee - DRAFT

Date: 26 March 2018 Time:2.00pm Venue: Committee suite, Westfields	Date: 10 May Time:10am Venue: Committee suite, Westfields	Date: 25 June 2018 – change to early July Time:2.00pm Venue: Committee suite, Westfields	Date: 24 September 2018 Time:2.00pm Venue: Committee suite, Westfields	Date: 26 November 2018 Time:2.00pm Venue: Committee suite, Westfields	Date: 28 January 2019 Time:2.00pm Venue: Committee suite, Westfields	Date: 23 March 2019 Time:2.00pm Venue: Committee suite, Westfields
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Essential items

Item	Description/purpose of report/comments	Outcome	Lead Officer/organisation/Portfolio Holder	Suggested by	Current position	Key Dates/Deadlines
Emotional Health and Wellbeing - CAHMS	<p>To scrutinise tier 3 and 4 of the service. partners to be invited and answer a series of questions</p> <p>Additional information required in due course:</p> <ul style="list-style-type: none"> • The waiting times for CAHMS appointments in the Macclesfield area • How the improvements required to the out of hours service would be met. • The waiting times for neurodevelopment assessments • Delayed transfer of care 	People live well and for longer	Director of Public Health Children and Families Portfolio Holder and Adults health and Leisure Portfolio Holder	The Committee	Spot light review Further information required	26 March 2018

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Member's visits to frontline Children's Social Care Teams	To scrutinise the annual report	People live well and for longer	Children and Families Portfolio Holder	Portfolio Holder	Committee report	10 May 2018
Project Macclesfield	To scrutinise the success of project Macclesfield					10 May 2018
Signs of Safety						10 May 2018
Neglect Strategy	To scrutinise the impact of the strategy					10 May 2018
Transport Policy Review including AWR	To scrutinise the children's services transport policy review	People live well and for longer	Executive Director People Children and Families Portfolio Holder	The Committee	Consultation.	10 May 2018
Budget	To scrutinise the areas of the budget which fall within the remit of the Committee	A responsible effective and efficient organisation	Executive Director People Children and Families Portfolio Holder	Committee	Committee report	28 January 2019

Monitoring Items

Item	Description/purpose of report/comments	Outcome	Lead Officer/organisation/	Suggested by	Current position	Key Dates/Deadlines
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			Portfolio Holder			
Performance Monitoring – C&F Scorecard	Quarterly performance reports	A responsible effective and efficient organisation	Executive Director People Children and Families Portfolio Holder	Ofsted	Quarterly performance report	26 March 2018 July 2018 24 September 2018 28 January 2019 23 March 2019
Annual Education Report	To review the annual report for 2016/17	People have the life skills and education they need in order to thrive	Executive Director People , Children and Families Portfolio Holder		Committee Report	26 March 2018
Children's Centres/early Help and Prevention Services. Service Restructure	To review the effectiveness of the Councils offer. To receive statistics and details of the success of the mobile centre.	People have the life skills and education they need in order to thrive	Executive Director People Children and Families Portfolio Holder	The Committee	Progress report	26 March 2018
Multi Academy Trusts (MATs)	Update, including role of Cheshire East Council and how work together with partners.	People have the life skills and education they need in order to thrive	Executive Director People , Children and Families Portfolio Holder	Scrutiny Liaison Meeting	Committee Report	Briefing note to be circulated
Contract for beds	To receive a report in relation to residential homes	People live well and for longer	Executive Director People Children and Families Portfolio Holder	Committee	Committee Report	24 September 2018
LSCB Annual Report	To review the annual report for 2017/18	A responsible effective and efficient	Executive Director People Children and	Committee	Committee Report	24 September 2018

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		organisation. People live well and for longer	Families Portfolio Holder			
Corporate Parenting Annual Report	To review the annual report for 2017/18	A responsible effective and efficient organisation. People live well and for longer	Executive Director People Children and Families Portfolio Holder	Committee	Committee Report	24 September 2018
Front Line Visits		A responsible effective and efficient organisation. People live well and for longer	Executive Director People Children and Families Portfolio Holder	Committee	Committee Report	24 September 2018
LADO annual report	To review the annual report for 2017/18	A responsible effective and efficient organisation. People live well and for longer	Executive Director People Children and Families Portfolio Holder	Committee	Committee Report	26 November 2018
Annual Improvement progress Report		A responsible effective and efficient organisation. People live well and for	Executive Director People Children and Families Portfolio Holder	Committee	Committee Report	26 November 2018

		longer				
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Task ands Finish Groups

Send Reforms – 10 May 2018

Possible Future/ desirable items

Safeguarding Board Report – Reflective and Serious Case Review – July ??

Supported childcare for two year olds

Impact of redesign of benefits on pupil premium

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